T2/T2S Consolidation
A Governance Framework for Success

Olaf Bartelt

FRANKFURT, JANUARY 2020
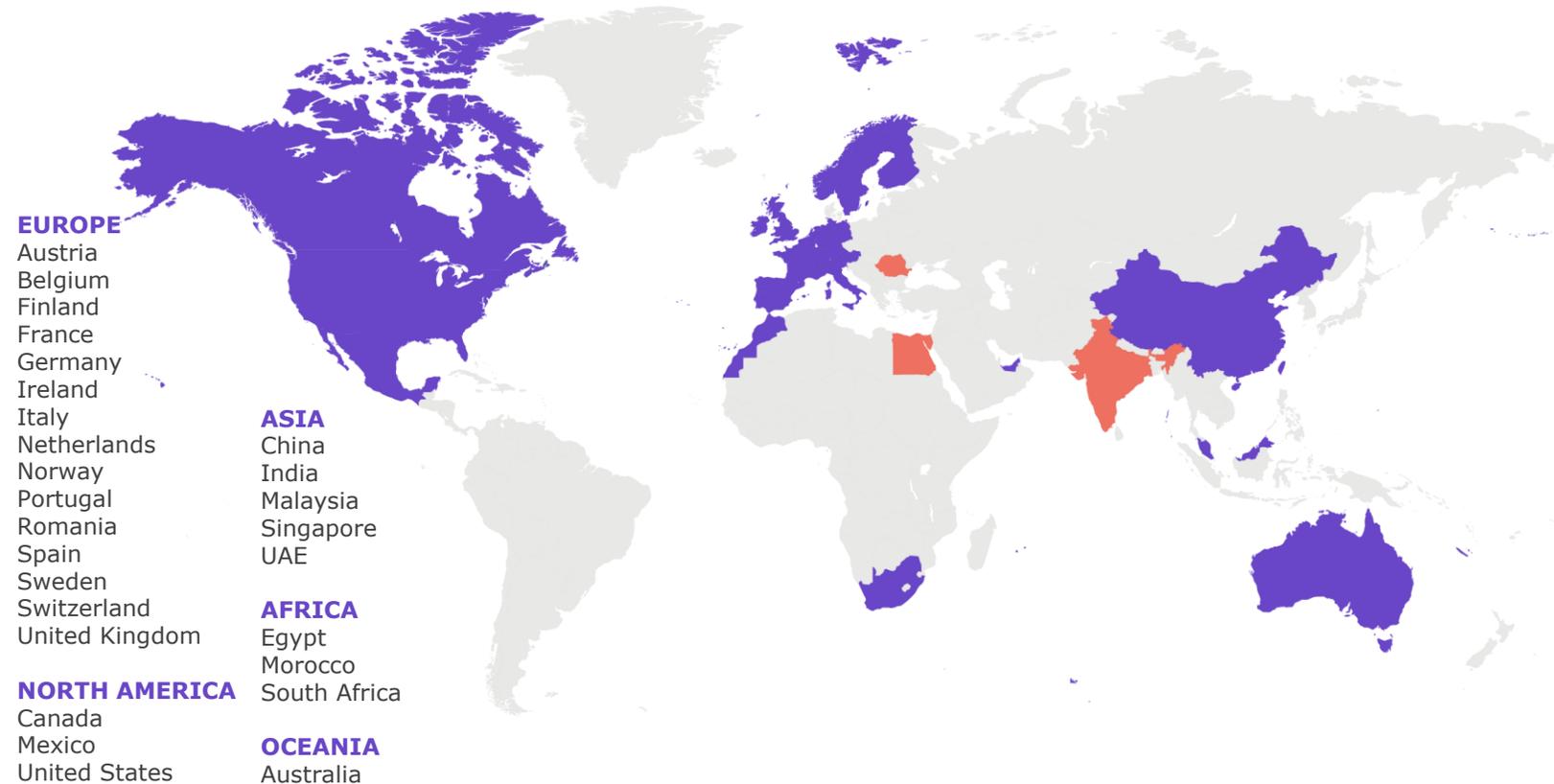
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SQS and Assystem are now Expleo.

Think bold, act reliable.

Expleo Group

We operate a scalable and cost effective global delivery model

employing
15,000+
technology loving
game-changers

€1.1bn
2018 revenue

25+
countries

EUROPE
Austria
Belgium
Finland
France
Germany
Ireland
Italy
Netherlands
Norway
Portugal
Romania
Spain
Sweden
Switzerland
United Kingdom

ASIA
China
India
Malaysia
Singapore
UAE

AFRICA
Egypt
Morocco
South Africa

NORTH AMERICA
Canada
Mexico
United States

OCEANIA
Australia

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Expleo Group

We cover the full life cycle with end-to-end integrated solutions.

Consulting

Accelerating business agility, performance and digital transformation
- Strategy
- Management
- Execution

Engineering

**Managing critical
and complex systems**
- Design & product development
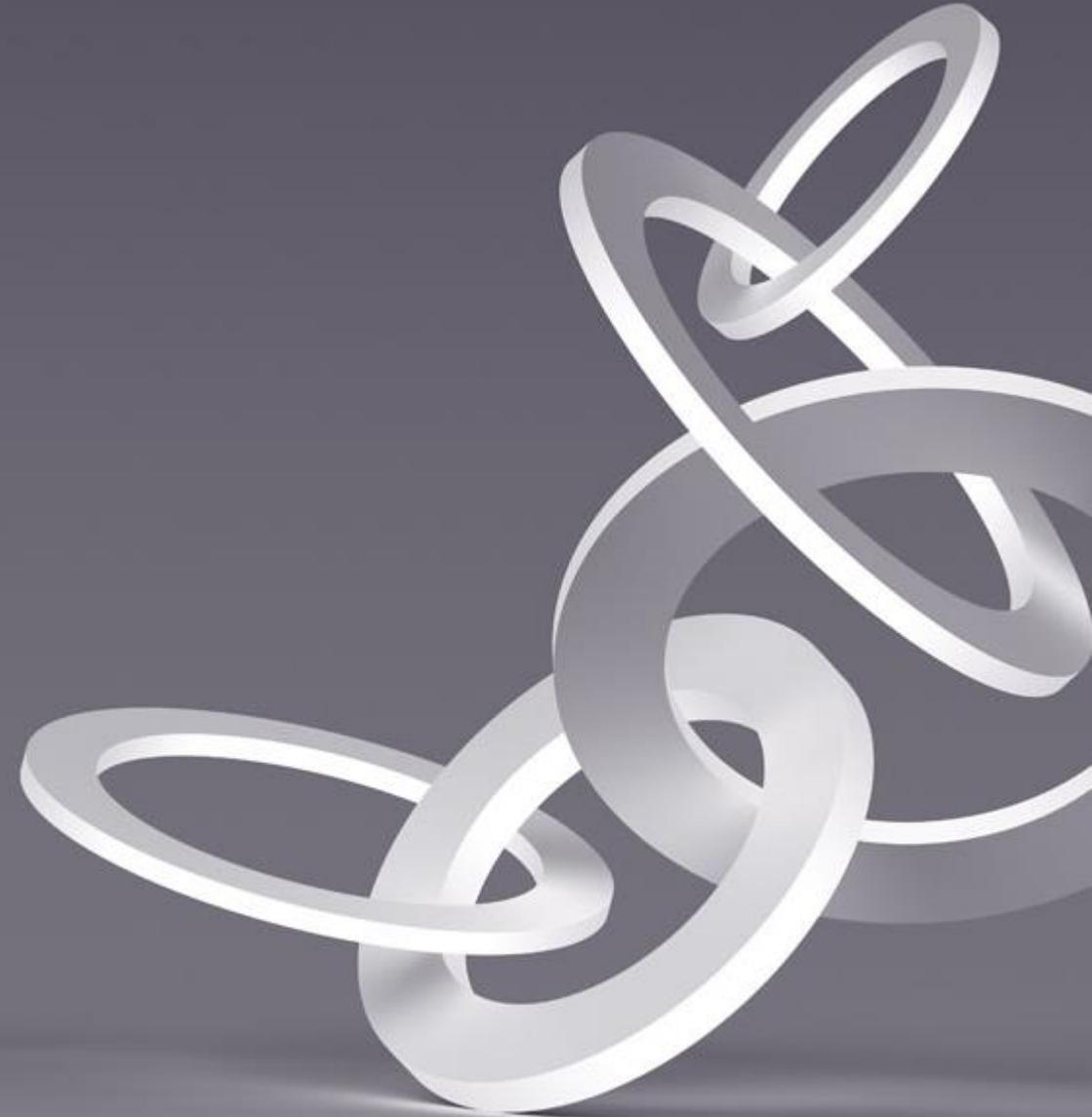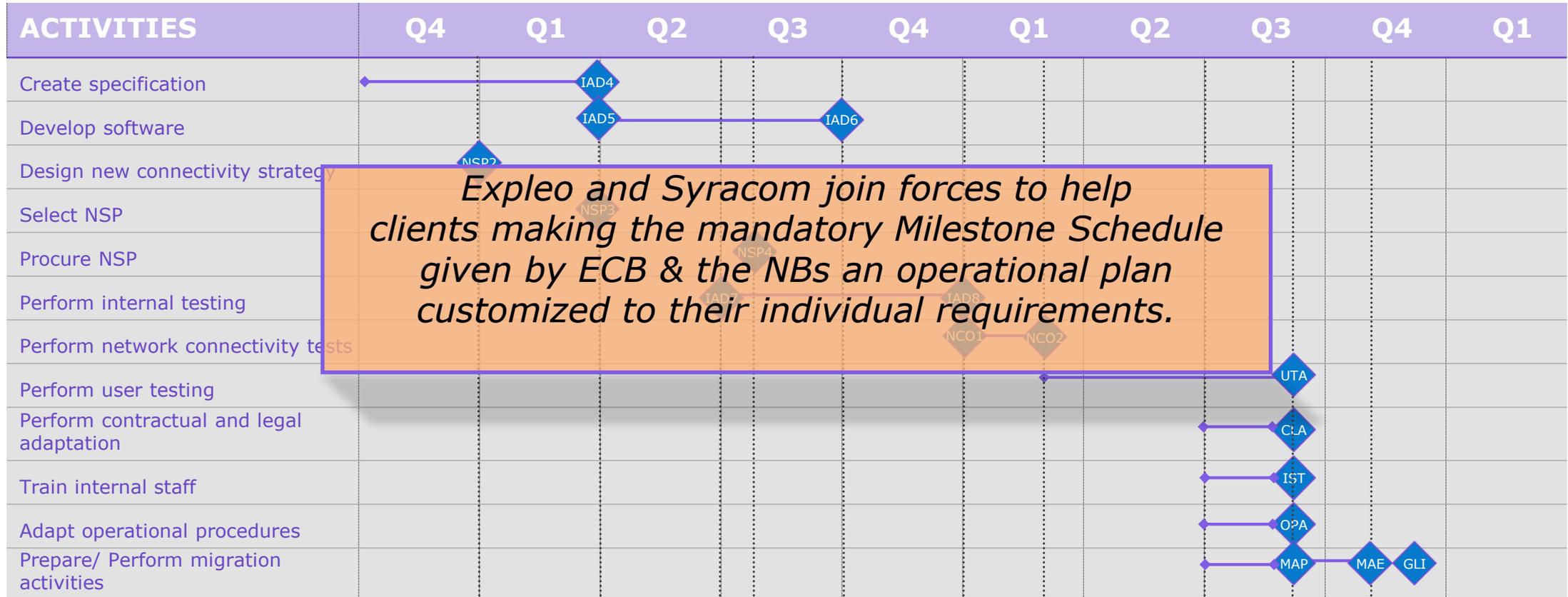- Manufacturing and supply chain
- In-service support

Quality

**Ensuring continuous quality
in systems and applications**
- Quality management
- Quality engineering
- Quality assurance

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The Value of Governance

ECB Milestones

ACTIVITIES	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Create specification		IAD4								
Develop software		IAD5		IAD6						
Design new connectivity strategy	NSP2									
Select NSP		NSP3								
Procure NSP			NSP4							
Perform internal testing			IAD7		IAD8					
Perform network connectivity tests				NCO1	NCO2					
Perform user testing								UTA		
Perform contractual and legal adaptation								CLA		
Train internal staff								IST		
Adapt operational procedures								OPA		
Prepare/ Perform migration activities								MAP	MAE GLI	

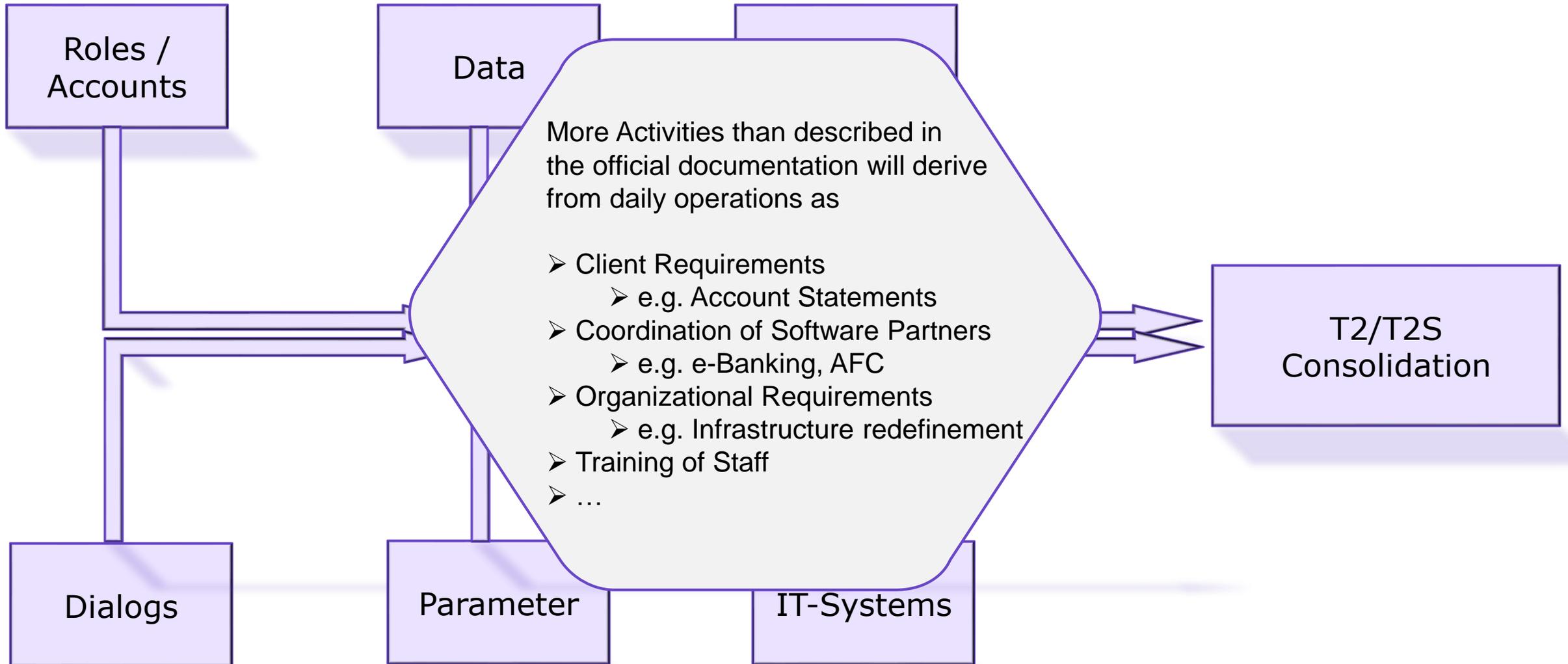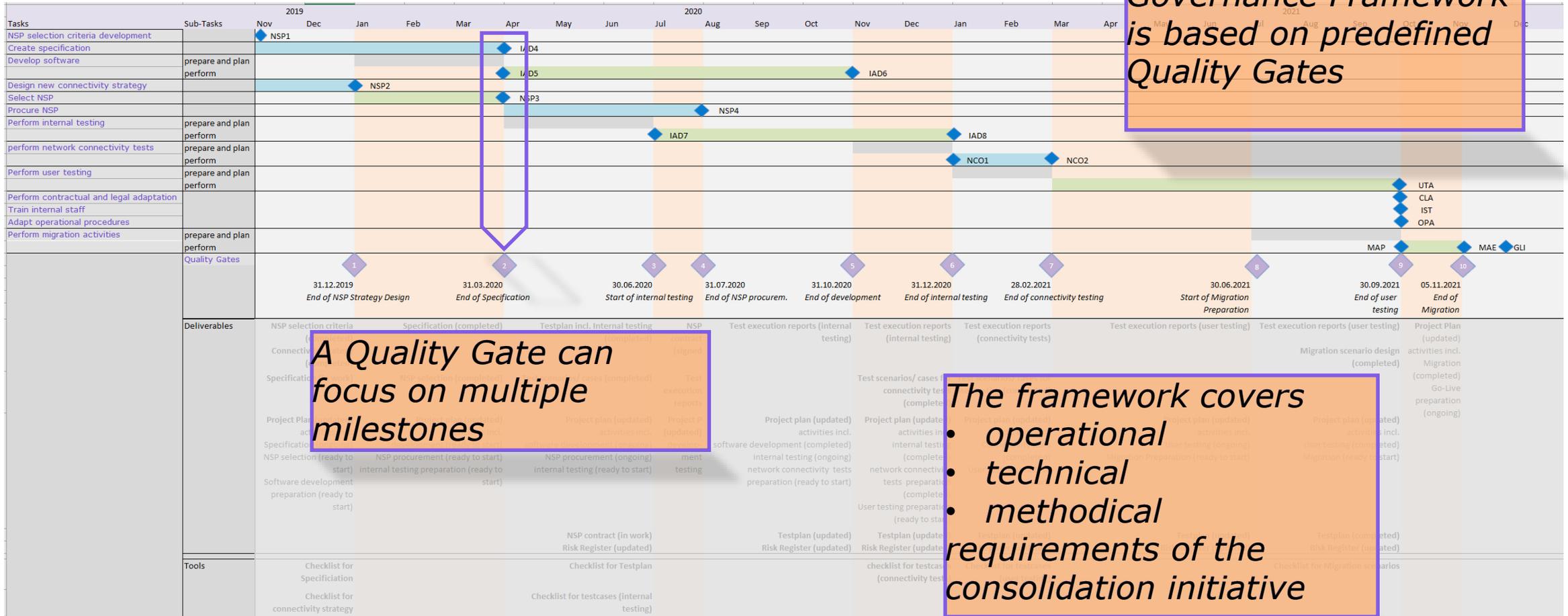*Expleo and Syracom join forces to help clients making the mandatory Milestone Schedule given by ECB & the NBs an operational plan customized to their individual requirements.*

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Action Areas

Roles / Accounts

Data

More Activities than described in the official documentation will derive from daily operations as

- Client Requirements
    - e.g. Account Statements
- Coordination of Software Partners
    - e.g. e-Banking, AFC
- Organizational Requirements
    - e.g. Infrastructure redefinement
- Training of Staff
- …

T2/T2S Consolidation

Dialogs

Parameter

IT-Systems

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Milestones and Quality Gates

The designed Governance Framework is based on predefined Quality Gates

A Quality Gate can focus on multiple milestones

The framework covers
- operational
- technical
- methodical

requirements of the consolidation initiative

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T2/ T2S consolidation - Quality Gate 1

QG1

31.12.2019

ACTIVITIES	Q4	Q1
Create specification		IAD4
Develop software		IAD5
Design new connectivity strategy	NSP2	
Select NSP		
Procure NSP		
Perform internal...		

NSP2 — New connectivity design strategy and planning is completed

Deliverables to be verified at QG1 checkpoint

- Connectivity strategy and plan (completed)
- Selection criteria for NSP (started)
- Specification (in work)
- Project Schedule (updated)
- Risk Register (updated)

Predefined Tools and Assets will be provided customized for every Quality Gate (e.g.)
- *Checklists*
- *Business Process Map*
- *QG-Documentation*
- *Risk Register*
- *Test Assets*

Tools, Assets & Services

Tool used to perform Quality Gate 1 meeting
Quality Gates 1 checklist (Level 3)
- lists activities and deliverables required to pass the corresponding ECB milestones
- Lists activities and deliverables in preparation for subsequent milestones

Tools & Assets used to assure quality of deliverables
- Checklist for connectivity strategy
- Checklists for specification (Level 1 and 2)

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Test Asset Base: Test Scope RTGS

T2/ T2S consolidation - Quality Gate 2

QG2

31.03.2020

ACTIVITIES	Q4	Q1
Create specification		IAD4
Develop software		IAD5
Design new connectivity strategy	NSP2	
Select NSP		NSP3
Procure NSP		
Perform internal testing		

IAD4 Drafting of internal applications documentation is completed

IAD5 Software development for the required adaptation changes is ready to start

NSP3 Network service provider selection and contract preparation is completed

Deliverables to be verified at QG2 checkpoint
- Participant requirements
- Functional specifications
- Interface specifications
- Non-functional specifications(approved)
- NSP contract (in work)
- Project Schedule (updated, incl. software development and internal testing preparation activities ready to start)
- Risk Register (updated)

Each Quality Gate will cover the respective deliverables
- *business content as well as*
- *methodical documentation and*
- *governance documents*

Tools, Assets & Services

Tool used to perform Quality Gate 2 meeting
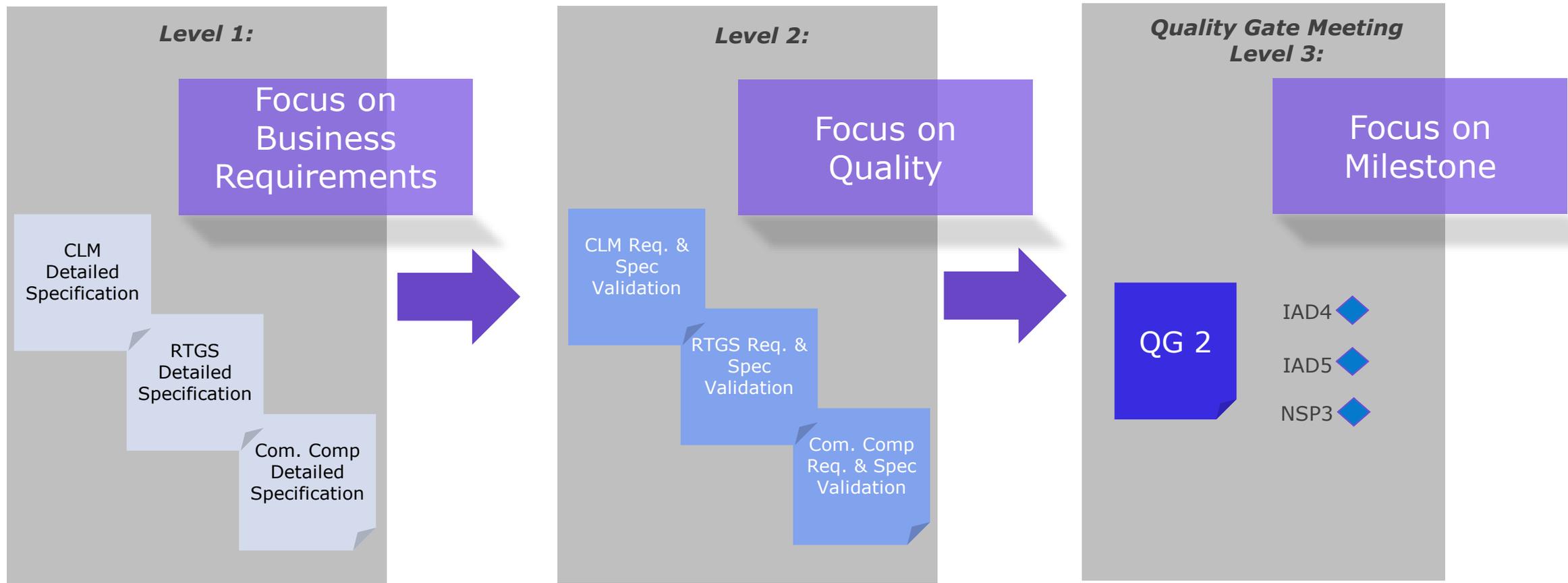Quality Gates 2 checklist (Level 3)
- lists activities and deliverables required to pass the corresponding ECB milestones
- Lists activities and deliverables in preparation for subsequent milestones

Tools & Assets used to assure quality of deliverables
- Checklists for specification (Level 1 and 2)
- Generic Test Plan
- Generic test cases

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Quality Gate Meeting

e.g. Preparation for QG 2

Level 1:

Focus on Business Requirements

- CLM Detailed Specification
- RTGS Detailed Specification
- Com. Comp Detailed Specification

Level 2:

Focus on Quality

- CLM Req. & Spec Validation
- RTGS Req. & Spec Validation
- Com. Comp Req. & Spec Validation

Quality Gate Meeting Level 3:

Focus on Milestone

QG 2

- IAD4 ◆
- IAD5 ◆
- NSP3 ◆

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Milestones and Quality Gates

ACTIVIT ... **Q1**

NCO2 — Network connectivity tests are completed and user testing activities are ready to start

IAD8 — Testing c...

UTA — User testing activities (including community and dress rehearsals for the migration) are completed

Deliver

CLA

IAD6 — Softw... com...

NCO1

Go — Go Live

...dy for the go-live.)

NSP4

IAD7

De...

...ccess rights etc.)

Go Live

Timeline milestones:
- 31.12.2019
- 31.03.2020
- 30.06.2020
- 31.10.2020
- 31.12.2020
- 28.02.2021
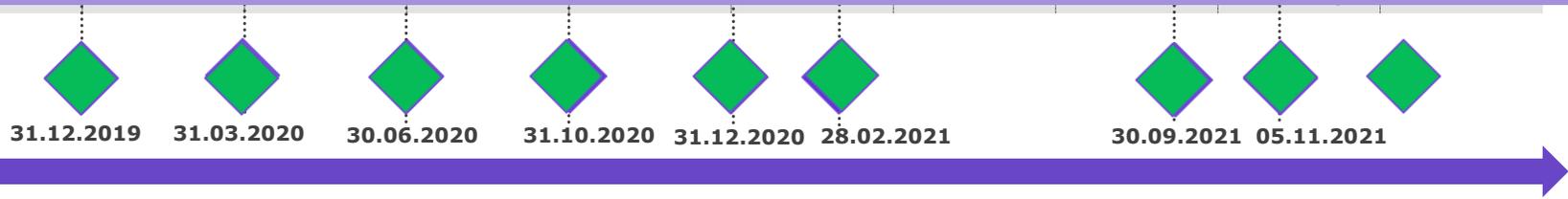- 30.09.2021
- 05.11.2021

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syracom
business efficiency engineering

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We will support our clients on the journey to meet the BIG BANG on November 22nd 2021

Contact us to learn more

31.12.2019   31.03.2020   30.06.2020   31.10.2020   31.12.2020 28.02.2021   30.09.2021 05.11.2021

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Olaf Bartelt

Head of Practice BFS • Frankfurt • Germany

M: +49 (0) 151 5802 1934

Olaf.Bartelt@expleogroup.com

expleogroup.com